SAKAR HEALTHCARE LIMITED

Investor Presentation | Q4FY26



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Sakar Healthcare Ltd.



Company Overview

From Vision to Value: Sakar Healthcare at a Glance

- Founded by **Mr. Sanjay Shah**, Sakar Healthcare has evolved from a contract manufacturer into an **API-integrated pharmaceutical organization** with a strong presence across **oral solids, injectables, and oncology formulations**.
- Over two decades, the company has built a reputation for **credibility, compliance, and precision**, supported by world-class **WHO and EU-GMP certified facilities** in Gujarat and a global network of partnerships across regulated markets.
- The establishment of a **state-of-the-art oncology facility at Bavla**, equipped with integrated **API and FDF capabilities**, marks a defining milestone in Sakar's transformation. This expansion elevates the company from a reliable formulation partner to a **vertically integrated player** in the global oncology space — combining **scientific innovation, scalable manufacturing, and sustainable operations**.
- As it enters its next phase of growth, Sakar Healthcare stands positioned for **onco-led value creation**, leveraging its legacy of quality and research excellence to deliver **specialized, high-compliance healthcare solutions worldwide**.



292+
Product Registrations MAs

300+
Dossiers filed (in process)

75+
International Partners Network

60+
Country Presence (Emerging Markets)

25+
Therapeutic Segments Coverage

55
Oncology Molecules Development to Launch

Board of Directors

Sanjay Shah
Promoter, Chairman & Managing Director

Founder-promoter with over decades of cross-industry experience, leading the Company's strategy, operations, and growth initiatives.

Aarsh Shah
Promoter, Joint Managing Director

Pharmacist and UK-educated MBA spearheading production, international sales, and global customer relationships.

Sunil Marathe
Whole-time Director – Technical

Technical professional with a Master's degree in Organic Chemistry and 30+ years of industry experience, supporting manufacturing and quality operations.

Visalakshi Chandramouli
Non-Executive Director

Provides independent oversight and strategic guidance at the board level.

Jignesh Parikh
Independent Director

HVAC expert with extensive experience in pharmaceutical manufacturing facilities including Onco, Hormonal, and Beta plants.

Khyati Shah
Independent Director

Company Secretary and legal professional with over five years of experience in finance, secretarial, and compliance matters.

Megha Samdani
Independent Director

Company Secretary with expertise in mergers, capital raising, and financial restructuring.

Hiral Patel
Independent Director

MBA (Finance) with over seven years of experience across finance, banking, taxation, and legal domains.

Reeya Kothari
Independent Director

Company Secretary with hands-on experience in taxation, legal, and secretarial functions

Leadership Team that Drives Growth





EU GMP APPROVED

HIGH POTENT ONCOLOGY OSD (Tablet, Capsule, Granule)
HIGH POTENT ONCOLOGY INJECTION (Liquid, Lyophilised)
GENERAL SMALL VOLUME PARENTERAL (Liquid, Lyophilised)

Sakar is at crux of next phase of growth, prepared to enter the niche segment of Oncology to cater to humanity. Sakar is well equipped to deliver High Precision Research works, suitably followed by Technology Transfer and Scale-up to commercialize Anti-Cancer products worldwide."



Mr. Sanjay Shah
Chairman & MD



Mr. Aarsh Shah
JT. MD



Mr. Sunil Marathe
Technical Director



Mr. Dharmesh Thaker
CFO



Mr. Bikramjit Ghosh
VP-Strategy & Business Development

Vision, Mission & Values

Sakar Healthcare Ltd.

Vision

To become a global healthcare organization based on three pillars- people, partnership and performance; making lives healthy happy and more meaningful by providing world class healthcare solutions.

Mission

To strengthen our core competencies to become the preferred choice in existing partnerships and explore new market opportunities to expand range of products and services- respecting laws, protecting environment and benefitting mankind

Values

Committed team

Loyal to partners

Focused on results

Innovative approach

Diversified Model

Sakar Healthcare operates a diversified business model comprising **CDMO Services, Own Brand Exports and Product Development Technology Transfer** enabling a balance between stability and strategic growth.

CDMO / CMO Services

Sakar Healthcare provides **Contract Development and Manufacturing (CDMO/CMO)** services to leading multinational and dstic pharmaceutical companies. The company's integrated setup enables product development, scale-up, and regulatory dossier support under global compliance standards. This vertical ensures consistent capacity utilization and steady recurring revenues.

Own Brand Exports – The Growth Driver

Sakar markets its own branded formulations across **60+ countries**, building brand equity and higher-margin revenue streams. The company's global footprint spans **APAC, Latin America, Africa, CIS, and Europe**, positioning it as a preferred partner in both branded and generic markets.

Licensing / Product Development

Sakar Healthcare co-develops product under **patent non-infringing** set and **effect Technology Transfer** or scale up to commercial batches based on partner requirements. Sakar License out developed CTD dossiers.

Sakar's Go-To Market Strategy

Sakar Healthcare Ltd.

MODELS	Licensing & Supply Agreement	Contract Development / Research & Manufacturing Service	Contract Development/ Manufacturing Service	MAH & Distribution	Profit Sharing	Co-development & Technology transfer
MARKETS	EU and the UK	MENA	AFRICA	LatAm and Canada	APAC	CIS
PRODUCTS	Oncology Oral solids	Oncology Oral liquids	Oncology liquid injections	Oncology Lyophilized Injection	Oncology bulk drug	Oncology API

A Differentiated Solutions Provider

Sakar Healthcare Ltd.

Platform Integration

EU-GMP certified oncology FDF facility with integrated API

Ready EU CTD dossiers with 12 global Marketing Authorizations granted

First patent received; APIs developed with 16 written regulatory confirmation



Pipeline Strength

55 oncology molecules developed; 32 dossiers ready for launch

Developing Liposomal (Doxorubicin) & HME products (Apalutamide, Olaparib, Enzalutamide)

Focused on development of non-infringing patent formulations for regulated markets

Profitability & Partnerships

Diversified model: LSA, CDMO, CRAMS, tech transfer, profit sharing

Oncology delivers ~2x higher margins vs. general formulations

Shift towards own brand exports (70%) enhancing profitability

Purpose & Technology

Advanced Flow Chemistry (Vapourtech, UK) and GEA granulation lines

Toffolo lyophilizes, Di-Dietrich glass reactors ensure global compliance

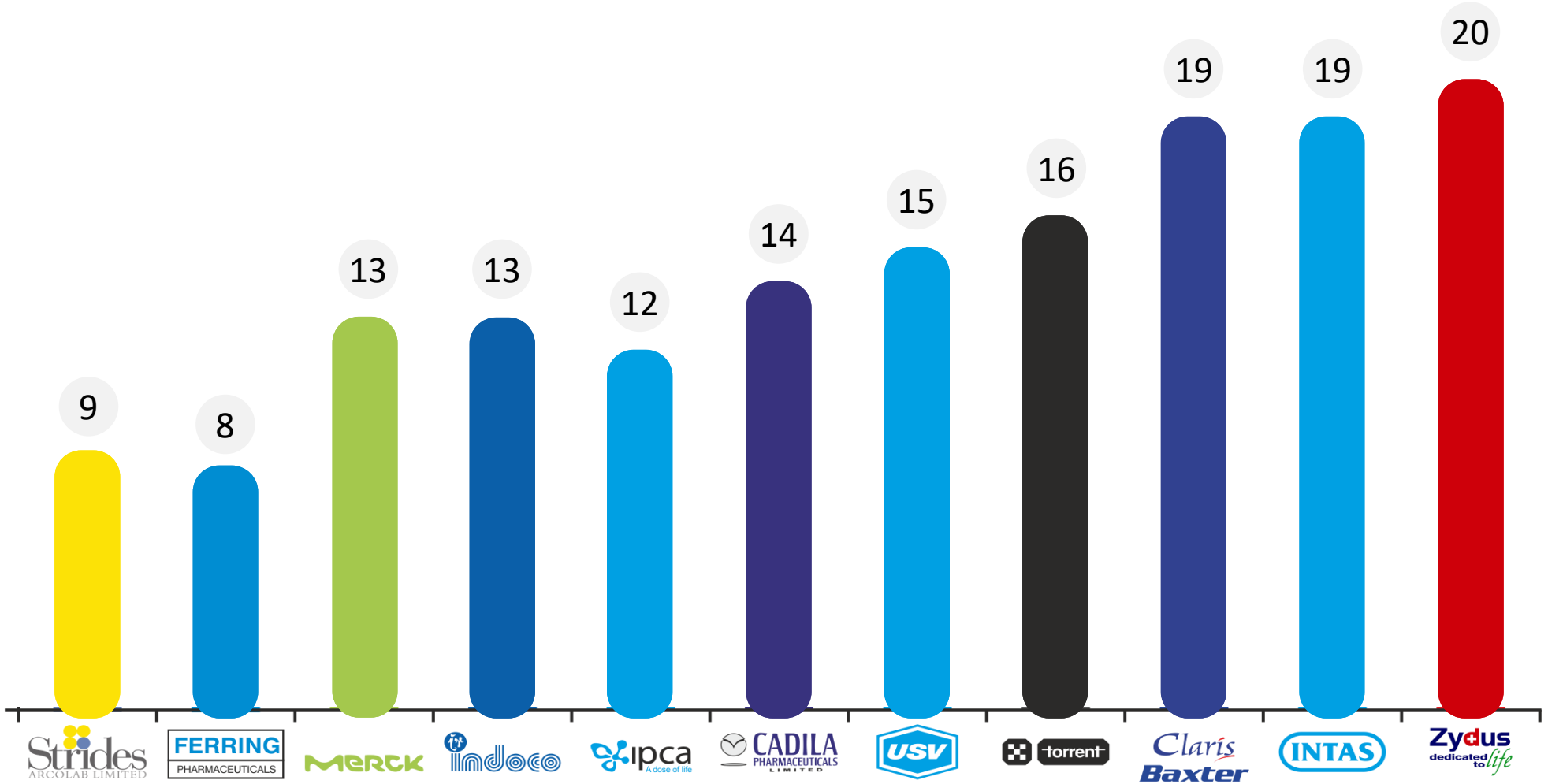
Green Chemistry, ZLD & solar systems driving sustainable manufacturing

Trusted by Pharma Leaders

Sakar Healthcare Ltd.

Zydus Lifesciences Limited	Torrent Pharmaceuticals Ltd.	Intas Pharmaceuticals Ltd.	German Remedies Ltd.	Cadila Pharmaceuticals Ltd.
Strides Arcolab Limited	Merck Limited	Pharos Pharmaceutical	Abbott India Ltd.	Indoco Remedies Limited
USV Ltd.	Bharat Serums and Vaccines Limited	Baxter	Biochem	Emcure Pharmaceuticals Limited
Cipla Limited	IPCA Laboratories Ltd.	WOCKHARDT Ltd.	Glenmark Pharmaceuticals Limited	Ferring Pharmaceuticals

Our Long Standing Client Association




Sakar
Healthcare Ltd.
Oncology – The Future with Sakar

Oncology – the driving growth engine

Oncology lies at the core of Sakar Healthcare's transformation. As the global cancer burden continues to rise, the need for safer, more accessible, and effective therapies has never been greater.

With the growing prominence of biologics, cytotoxic, and complex generics, oncology presents one of the most compelling opportunities in pharmaceuticals—defined by high entry barriers, limited competition, and superior profitability.

For Sakar, entering the oncology space is not merely a business expansion—it represents a deliberate shift toward value-driven innovation and scientific purpose. Our EU-GMP approved Bavla facility, equipped with integrated API and FDF capabilities and advanced flow chemistry systems, enables seamless progression from research to commercialization under one roof.

Oncology in Indian Pharmaceutical landscape

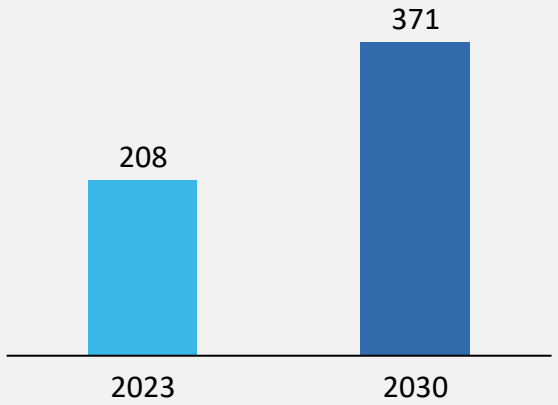
Rising cancer incidence -In India, projected numbers for cancer patients is expected to rise from approximately **1.46 million in 2022 to 1.57 million in 2025**.

E oncology drugs market is a major segment, with a projected value of **$7.8 billion by 2030.**

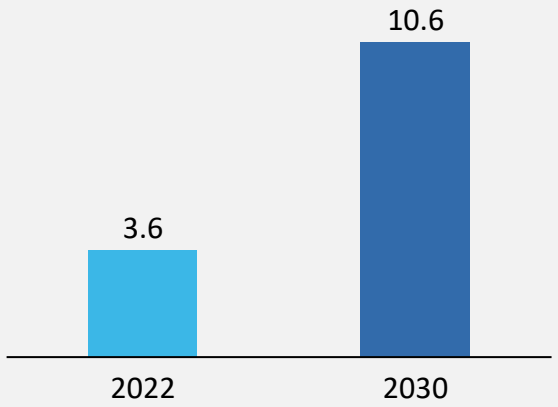
E NGS (Next-Generation Sequencing) market, particularly for targeted and gene panel sequencing, is also experiencing rapid growth, with a **CAGR of 18% from 2024 to 2030**.

Growing awareness about cancer, early detection, and the use of advanced diagnostic technologies are **contributing to market growth**.

Global Oncology Market (USD Bn)



Indian Oncology Market (USD Bn)



Sakar Oncology - Building the Future of Cancer Care

A research-driven, API-integrated, EU-GMP approved oncology FDF unit. Empowering global access to high-potency cancer therapies through precision research, advanced manufacturing, and sustainable innovation.

Strategic Overview

Facility:

- **Bavla, Gujarat** – EU-GMP approved, vertically integrated oncology plant
- **Product Capability**: Oral solids, oral liquids, sterile injections (liquid & lyophilised), and oncology APIs (De-Dietrich glass reactors for complex oncology molecules)
- **R&D Excellence**: Integrated F&D, ADL, and R&D labs equipped with Flow Chemistry (Vapourtec, UK)
- **Innovation Focus**: Liposomal, HME-based, and cytotoxic oral liquid formulations to enhance patient compliance and bioavailability

Portfolio Strength:

55 oncology products developed in-house

32 ready for global launch

12 Marketing Authorisations (MAs) granted in EU and worldwide

Annual Production

APIs – **12.3 MT**

Oral solids – **97 million tablets, 29 million capsules**

Sterile injectables – **13 million vials**
Lyophilised – 22,000 vials per cycle (10 ml)

Key Differentiators

Vertically integrated from API to Finished Dosage	High containment (OEL Level 4) facility ensuring safety and compliance	Green Chemistry adoption for energy efficiency and waste reduction	Technology Transfer & Scale-Up ready labs supporting CRAMS, CDMO, & co-development models	In-house EU-CTD dossier preparation with bioequivalence studies from EMA/USFDA-approved CROs

Liquid / Lyophilised Injectable Unit - Oncology

Manufacturing Capacity (Cytotoxic injections)

Container Size	Capacity Per Hour
2ml to 10 ml	7200
20ml / 30 ml	3000

Lyophilized Product Capacity

Container Size	Capacity / Cycles
10 ml	22000 Vials



Significance of the Unit

Eurovent certified AHU

Water system-two pass RO with EDI

ETP (zero-discharge)

Oral Solid Unit - Oncology

Manufacturing Capacity (Cytotoxic OSD)

ORAL SOLID UNIT - Oncology	Capacity
Bulk Drug	6.5-120kg/Shift
Tablet	324000 tablets/Shift
Capsule Filling	96000 capsules/Shift
Blister Packing	324000 tablets/Shift
Bottle Packing	324000 tablets/Shift





EU-GMP Approved Oncology OSD Unit

The facility meets European regulatory standards, reflecting global manufacturing compliance. Its design allows seamless scale-up from pilot to commercial batches, reducing technology transfer challenges. This ensures faster market entry and reliability in regulated supply chains.

Containment and Isolation Systems for OEL Compliance

Operations are performed in fully contained suites to safely handle high-potent APIs.
The setup maintains operator and environmental protection, achieving required OEL standards upto level 4. Such containment capability differentiates Sakar as a trusted oncology manufacturer.

Fully Automatic Line with Global Machinery Integration

The plant features automated operations from granulation to final packing.
Equipment sourced from GEA, Glatt, IMA, ACG, and Sejong ensures consistency and quality precision. This high degree of automation minimizes human intervention and product variability.

Oral Liquid Oncology Section with Advanced Compounding

Includes a 500L compounding vessel equipped with an in-line homogenizer and filtration system. The system supports viscous and sensitive oncology liquids, maintaining uniformity and stability. This adds flexibility to Sakar's oncology portfolio by covering both solid and liquid dosage forms.

Oral Solids and Injections – Oncology Dossier List

Sakar Healthcare Ltd.

Sr.	OSD Product list	Strength
1	**Imatinib Tablets**	400mg, 100mg
2	**Gefitinib Tablet**	250mg
3	**Erlotinib Tablet**	150mg, 100mg
4	**Abiraterone Tablets**	500mg, 250mg
5	**Lenalidomide Capsule**	25mg, 2.5mg, 5mg, 10mg, 15mg, 20mg
6	**Anastrazole Tablet**	1mg
7	**Letrozole Tablet**	2.5mg
8	**Tamoxifen Tablet**	20mg, 10mg
9	**Sunitinib Capsule**	50mg, 25mg, 12.5mg
10	Capecitabine Tablet #	500mg
11	**Hydroxyurea Capsule**	500mg, 250mg
12	**Methotrexate Tablet**	2.5mg, 5mg, 7.5mg, 10mg, 15mg
13	Dasatinib Tablet**	20mg, 50mg, 70mg, 80mg, 100mg
14	Temozolamide Capsule**	100mg, 250mg
15	Enzalutamide Capsule**	40mg
16	**Mercaptopurine Tablet**	50mg

BE Completed-**Bold** # Applied for NOC to conduct BE Study **Ready to Conduct BE Study

Sr.	Injection Product list	Strength
1	Docetaxel Injection	80mg/4ml, 20mg/ml, 160mg/8ml
2	Gemcitabine Injection*	200mg/vial, 1gm/vial
3	Gemcitabine for Injection	1000mg/26.3ml
4	Irinotecan Injection	100mg/5ml, 40mg/2ml
5	Carboplatin Injection	450mg/45ml, 150mg/15ml, 50mg/5ml, 600mg/60ml
6	Oxaliplatin Injection	50mg/10ml, 100mg/20ml
7	Doxorubicin for Injection*	50mg/vial
8	Paclitaxel Injection	30mg/5 ml, 100mg/16.7ml, 300mg/50ml, 260mg/43.33ml
9	Pemetrexed for Injection*	500mg/vial, 100mg/vial
10	Bortezomib for Injection*	3.5mg/vial
11	Methotrexate Injection!	50mg/2ml
12	Cytarabine Injection!	100mg/1ml, 500mg/5ml, 2gm/20ml, 1gm/10ml
13	Cisplatin Injection!	100mg/100ml, 50mg/50ml, 25mg/25ml, 10mg/10ml
14	Mitomycin for Injection*!	2mg/vial, 10mg/vial, 40mg/vial
15	Azacitidine Injection*!	100mg/vial
16	Doxorubicin Solution for Injection!	10mg/5ml, 50mg/25ml

* Lyophilised Injection ! Under Stability Study

Oral Liquid FDF & API Developed

Sakar Healthcare Ltd.

Sr.	Oral Liquid Product List	Strength
1	Capecitabine Oral Suspension	200mg/ml
2	Dasatinib Oral Suspension	40mg/ml
3	Enzalutamide Oral Solution	32mg/ml
4	Erlotinib Oral Suspension	20mg/ml
5	Hydroxycarbamide Oral Suspension	100mg/ml
6	Imatinib Oral Solution	400mg/5ml
7	Lenalidomide Oral Suspension	25mg/5ml
8	Mercaptopurine Oral Suspension	20mg/ml
9	Methotrexate Oral Solution	2mg/ml
10	Sunitinib Oral Suspension	10mg/ml
11	Tamoxifen Citrate Oral Solution	20mg/10ml
12	Temozolomide Oral Suspension	30mg/ml

Sr.	Product Developed in-house, PV Planned	Strength
1	Doxorubicin HCl Liposome Injection	2mg/ml
2	Bendamustine for Injection Lyophilised	25mg/vial, 100mg/vial
3	Sorafenib Tablet	200mg
4	Lapatinib Tablet	250mg
5	Palbociclib Tablet	75mg, 100mg, 125mg
6	Cyclophosphamide Tablet	50mg
7	Everolimus Tablet	5mg, 10mg
8	Pazopanib Tablet	200mg, 400mg
9	Exemestane Tablet	25mg
10	Bicalutamide Tablet	50mg

Sr.	Products	CAS No.	Specification	CEP	Written Confirmation	DMF
1	Gefitinib	184475-35-2	EP/IP	Available	Available	Available
2	Imatinib Mesylate	152459-95-5	EP/IP	Submitted	Available	Available
3	Cytarabine	147-94-4	EP/IP	Available		Available
4	Gemcitabine HCl	122111-03-9	EP/IP	Awaited Approval	Available	Available
5	Letrozole	112809-51-5	EP/IP	Planned in Mid 2026	Available	Available
6	Anastrozole	120511-73-1	USP/EP/IP	Planned in Mid 2026	Available	Available
7	Sorafenib	284461-73-0	EP/IP	Planned in Mid 2026	Available	Available
8	Oxaliplatin	61825-94-3	USP/EP/IP	Planned in Mid 2026		Available
9	Carboplatin	41575-94-4	USP/EP/IP	Planned in Mid 2026		Available
10	Abiraterone Acetate	154229-18-2	USP/IP		Available	Available
11	Azacitadine	320-67-2	IP		Available	Available
12	Bicalutamide	90357-06-5	EP		Available	Available
13	Bortezomib	179324-69-7	IH		Available	Available
14	Busulfan	55-98-1	USP/IP			Available
15	Capecitabine	154361-50-9	USP/IP		Available	Available
16	Cyclophosphamide	50-18-0	EP/IP		Available	Available
17	Dasatinib	302962-49-8	IH			Available
18	Erlotinib	183321-74-6	IP		Available	Available
19	Carmustine	154-93-8	EP			Available
20	Temozolamide	85622-93-1	EP/IP		Available	Available
21	Irinotecan HCl Trihydrate	136572-09-3	EP/IP		Available	Available

Product Development Snapshot

Sakar Healthcare Ltd.

Oral Solids	Injection	APIs	Liquid orals
22 products developed	21 products developed	22 APIs developed	12 products developed
16 EU CTD dossiers	16 EU CTD dossiers	15 with Written Confirmation	
9 products in pipeline	9 products in pipeline	5 applied for CEP (Received approval - 2)	

- 11 Bio-study completed from EMA / US FDA approved CROs
- RLD's are from EU

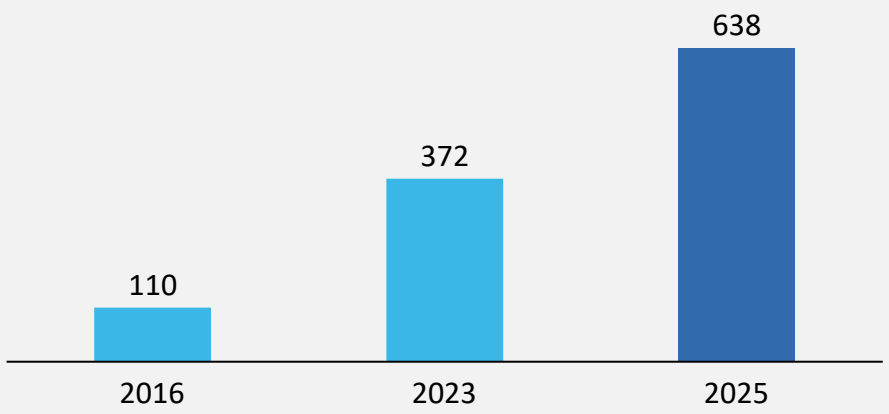
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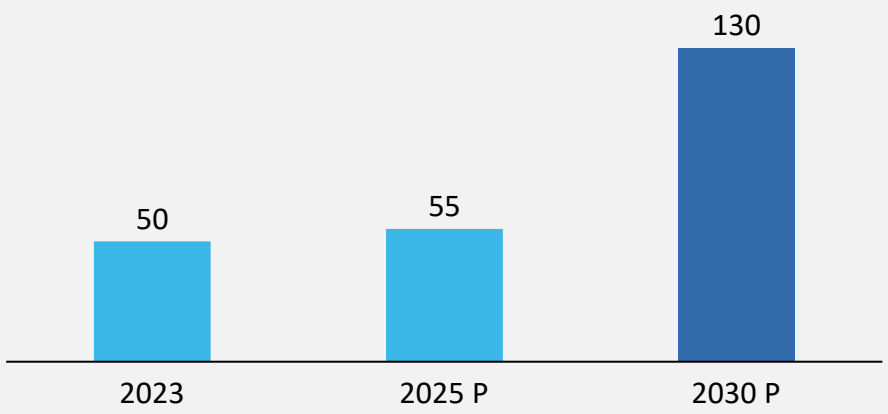
Industry Overview & Growth Drivers

Industry Overview

Indian Health Care (In US$ Billion)



Indian Pharmaceutical Market (US$ billion)



The sector is growing at a robust 17.5-22.5% CAGR, driven by innovation across hospitals, pharmaceuticals, and diagnostics

Rising income levels, an ageing population, growing health awareness and a changing attitude towards preventive healthcare is expected to boost healthcare services demand in the future

Indian pharmaceutical industry is known for its generic medicines and low-cost vaccines globally. Transformed over the years as a vibrant sector, presently Indian pharma ranks third in pharmaceutical production by volume

Drug Formulations and Biologicals stood at US$ 22.92 billion, accounting for 75% of total pharmaceutical exports in FY25

Source: IBEF

Industry Growth Drivers



01 Ageing Population & Chronic Disease Burden

Over 1 in 6 people globally will be aged 60+ by 2030, driving demand for long-term care and chronic treatments.

02 Shift Toward Value-Based & Preventive Care

Increasing adoption of data analytics and personalized medicine to improve outcomes and reduce costs.

03 R&D and Innovation Focus

Global pharma R&D spending projected to exceed USD 280 billion by 2030, boosting innovation in specialty therapies.

04 Government & Policy Support

Initiatives improving access, insurance coverage, and manufacturing incentives in emerging markets like India.

05 Growing CDMO/CRAMS Partnerships

Outsourcing by global pharma expected to grow at 10–12% CAGR, enhancing manufacturing scalability.

06 Sustainability & Green Manufacturing

Industry shift toward eco-friendly and zero-discharge production systems for global compliance.

Source: IBEF

Green Chemistry – Engineering Sustainability

Sakar Healthcare Ltd.

Green Chemistry 12 Principles

1 Prevent waste	2 Maximize atom economy	3 Less hazardous chemical syntheses	4 Safer chemicals & products	5 Safer solvents & reaction-conditions	6 Increase energy efficiency
Minimize potential for accidents 12	Analyse in real time to prevent pollution 11	Design chemicals & products to degrade after use 10	Use catalysts 9	Avoid chemical derivatives (protein groups) 8	Use renewable feedstocks 7

Vapourtec R Series System, UK	Glass Line Reactors from De-Dietrich, Italy	OSD Containment Granulation and Compression Line, GEA, Belgium	Glatt-Autocoater, Germany	Tablet Capsule Inspection Machine by Sensum, Slovenia	Sterile Manufacturing Line with Lyophiliser, Tofflon	Kevin Roll Compacter	Bulk packaging Line IMA, Germany

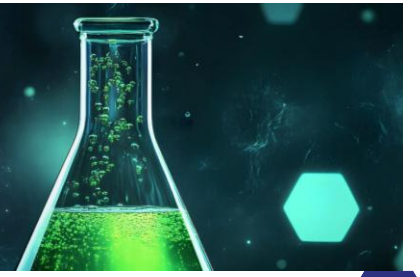
Enables Green Chemistry

Adopted techniques like Flow-Chemistry (Vapourtech) - safer with small reaction volumes, low solvent-reagent, low risk of environment exposure

Containment manufacturing-lines or Isolators in place to support Green Chemistry principles

Designs and processes are in place to suit Green Chemistry objectives

Newly installed facility along with world class equipment, provides Sakar competitive edge



Key Investment Proposition

Sakar Healthcare Ltd.

Fully Integrated API-FDF Manufacturing Ecosystem

Diverse product portfolio across 24+ Therapies

Sustainable and Green Chemistry Driven Operations



Oncology at the Core of Value Creation

Strong regulatory compliance (WHO GMP, EU GMP)

Strong International Footprint in 60+ countries

Trusted Global Partnerships and Long-Term Client Relations

Business plan in 2 years

Sakar Healthcare Ltd.



100+
Overseas Business contracts

300+
Dossier approval

20+
Domestic partners

19
(9 products) API supply partners

Sakar Healthcare Ltd.



Manufacturing Prowess

Liquid / Lyophilised Injectable Unit (Vials and Ampoules)

Sakar Healthcare Ltd.

Manufacturing Capacity (SVP)

Ampoules	1ml & 2ml	18000
	3ml	16000
	5ml	14000
Vials	2ml	18000
	5ml & 10ml	15000
	20ml & 30ml	12000



30+
No. of Products in the Category

Manufacturing Capacity Lyophilised

Vials	10ml	22000

Significance of the Unit

- Sublimation based lyophilization improves product shelf life and reconstitution quality.
- Handles both liquid and lyophilized injectables under one roof
- Equipped with Tofflon lyophilizer and ORABS technology – freeze drying with autoloading and unloading
- HEPA filtered Class 100 environment ensures aseptic processing

Cephalosporin - Oral Solid Unit (Tablets, Capsules, Dry Syrups & Sachets)

Sakar Healthcare Ltd.

Manufacturing Capacity

Process	Capacity (kgs/shift)
Granulation	500 Kgs/shift
Blending	1000 kgs /shift
Compression	1200000/shift
Filling	1200000/ shift
ALU- ALU packing	1200000/ shift
ALU- ALU packing	600000/shift
Dry Syrup	25000/shift



40
No. of Products in the Category

Significance of the Unit

Core hub for oral solids with wide dosage flexibility (80–1500 mg tablets, 250–500 mg capsules).

Fully automated line from granulation to packing, minimizing contamination and material loss.

Offers packaging versatility – ALU-ALU, ALU-PVC, strip & dry syrup – suited for diverse market needs.

HEPA-filtered environment with controlled storage ensure

Cephalosporin – Injectable Unit (Dry Powder)

Sakar Healthcare Ltd.

Manufacturing Capacity

Container size	Capacity (per Hour)
250 mg	14400
500 mg	14400
1 gm / 2 gm	11500
3 gm / 5 gm	8500



18
No. of Products in the Category

Significance of the Unit

Key sterile block for antibiotic dry powder vials (250 mg to 5 g range).

Ensures aseptic integrity with HEPA-controlled environment and segregated flows.

High-speed visual inspection (15,000 vials/hour) and automated packaging ensure quality and efficiency.

Controlled storage with humidity regulation maintains product stability and compliance

Oral Liquid Unit (Syrup & Suspension)

Sakar Healthcare Ltd.

Manufacturing Capacity

Volumes	No of bottles/ Shift
10 ml	75000
30 ml	75000
60 ml	50000
100 ml	60000
200 ml	30000



Significance of the Unit

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Sakar Healthcare Ltd.



Financial Performance

Q4FY26 Management Commentary

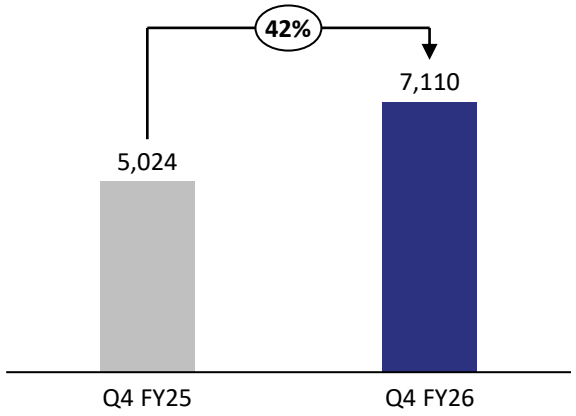
- Sakar Healthcare delivered a strong Q4FY26 performance, with revenue rising **42% YoY to ₹7,110 lakhs**, supported by oncology-led growth, new market authorizations, and healthy demand across geographies.
- The quarter reflects **continued execution across key business initiatives** and improving traction in core markets.
- Profitability improved meaningfully during the quarter, with **EBITDA increasing 67% YoY to ₹2,624 lakhs** and **EBITDA margin expanding to 37%**, reflecting better operating leverage, improved efficiencies, and disciplined cost control.
- **PAT margin also strengthened sharply to 16%**, highlighting the quality of earnings improvement.
- The **oncology business continues to emerge as a key growth driver**, with rising scale, expanding product reach, and increasing export opportunities supporting future momentum.
- With approvals translating into launches and supplies, the company appears **well positioned for a stronger FY27**, led by oncology ramp-up and improving export traction.
- Completed **over 60 Business Contracts** with oncology products & over 35 discussions are ongoing
- **Of 250 dossiers shared globally, 125 have been submitted and 12 have received Marketing Authorizations** from Regulatory Authorities
- **21 of 32 developed oncology products dossiers shared**; of which **11 dossiers have received approval** (Abiraterone-1, Imatinib-1, Tamoxifen-1, Capecitabine-1, Gemcitabine-2, Carboplatin3, Irinotecan-1, Docetaxel-2)
- **Technology Transfer projects with oncology products are ongoing** for Accord-Intas, Torrent-UK & Germany, Emcure, Glenmark, Zydus of which 4 have received site variation approvals (2 each in the UK and in EU)

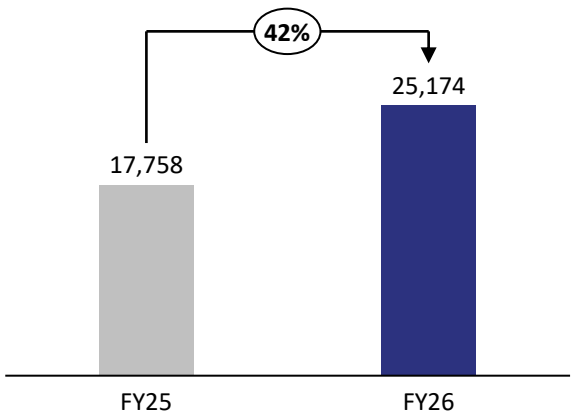
Q4 & FY26 – Consolidated Financial Highlights

INR in Lakhs

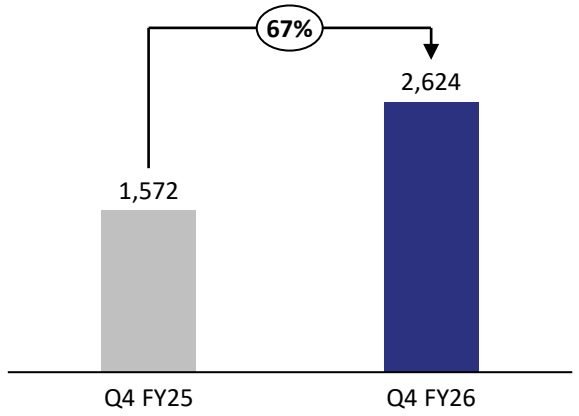
Sakar Healthcare Ltd.

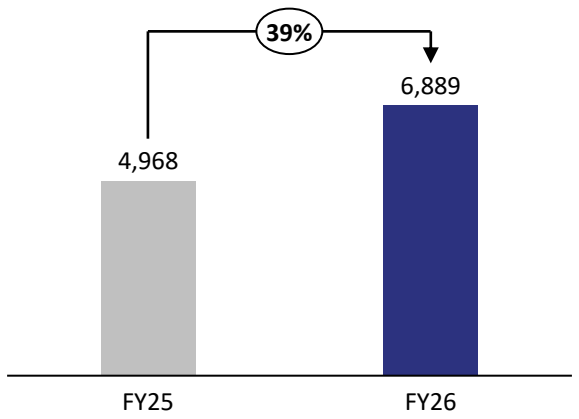
Revenue



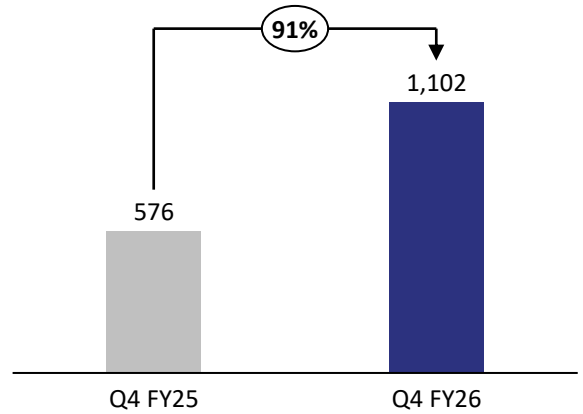


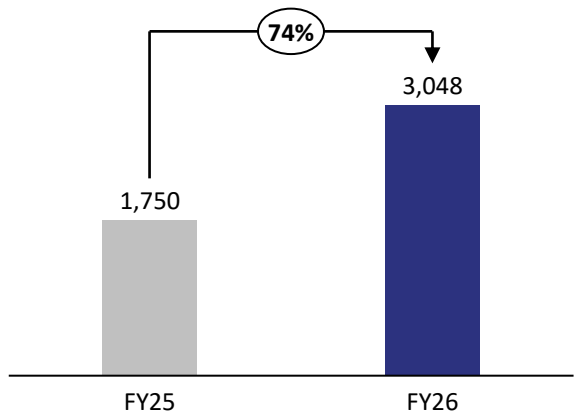
EBITDA





PAT





Q4 & FY26 – Consolidated Profit & Loss Statement

Particulars (INR in Lakhs)	Q4 FY26	Q4 FY25	Y-o-Y	Q3 FY26	Q-o-Q	FY26	FY25	Y-o-Y
Revenue from Operations	7109.70	5024.18	**42%**	7034.24	**1%**	25173.60	17758.47	**42%**
COGS	2838.09	1467.12		3553.71		12327.67	8226.27	
Gross Profit	**4271.61**	**3557.06**	**20%**	**3480.53**	**23%**	**12845.93**	**9532.20**	**35%**
Gross Profit Margin (%)	**60%**	**71%**		**49%**		**51%**	**54%**	
Employee Expenses	1293.80	1588.82		988.74		3871.69	3164.85	
Other Expenses	354.24	395.77		632.51		2085.42	1399.03	
EBITDA	**2623.57**	**1572.47**	**67%**	**1859.28**	**41%**	**6888.82**	**4968.32**	**39%**
EBITDA Margin (%)	**37%**	**31%**		**26%**		**27%**	**28%**	
Other Income	17.12	18.22		50.77		228.74	131.27	
Depreciation	593.57	547.70		637.27		2356.45	2088.22	
Finance Cost	241.12	419.34		177.54		785.59	853.50	
Exceptional items							-5.14	
Profit before Tax	**1806.00**	**623.65**	**190%**	**1095.25**	**65%**	**3975.52**	**2152.73**	**85%**
Profit before Tax(%)	**25%**	**12%**		**16%**		**16%**	**12%**	
Tax	703.57	47.54		70.34		927.06	402.53	
Profit After Tax	**1102.43**	**576.11**	**91%**	**1024.91**	**8%**	**3048.46**	**1750.20**	**74%**
PAT Margin (%)	**16%**	**11%**		**15%**		**12%**	**10%**	
Basic EPS (As per Profit after Tax)	4.96	2.66		4.59		13.70	7.97	

Q4FY26 – Consolidated Balance Sheet

Sakar Healthcare Ltd.

Particulars (INR in Lakhs)	Mar-26	Mar-25
ASSETS		
Non-Current Assets		
Property, Plant and Equipment	31,905.90	30,434.93
Goodwill		
Capital work-in-progress	396.53	1,670.35
Investment Property		
Intangible Assets	742.70	461.07
Intangible asset under development		
Non Current Financial Assets	30.06	30.06
Deferred Tax Asset (Net)		
Non-Current Tax Assets (net)		
Other Non-Current Assets	979.90	56.97
Total Non - Current Assets	**34055.09**	**32653.38**
Current Assets		
Inventories	7,004.14	4,359.24
Financial Assets		
Investments		
Trade Receivables	5,008.33	3,072.30
Cash and Cash Equivalents	4.21	10.16
Other bank balance	21.75	20.77
Loans		
Other Financial Assets		
Contract Assets		
Other Current Assets	2,007.42	1,410.25
Current tax asset (net)		
Total Current Assets	**14045.86**	**8872.72**
Total Assets	**48100.94**	**41526.10**

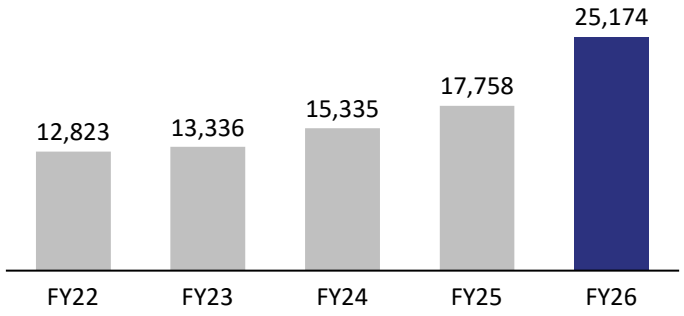
Particulars (INR in Lakhs)	Mar-26	Mar-25
Equity		
Equity Share Capital	2,224.99	2,194.99
Other Equity	30,220.26	26,064.60
Money Received Against Share Warrant		288
Total Equity	**32,445.25**	**28,547.59**
Liabilities		
Non-Current Liabilties		
Financial Liabilities		
(i) Borrowings	3,135.30	5,359.42
(ii) Lease Liabilities		
(iii) Other Financial Liabilities		
Deferred Tax Liabilities (net)	1,285.82	1,034.44
Provisions	280.84	266.04
Total Non-Current Liabilities	**4,701.96**	**6,659.90**
Current Liabilities		
Financial liabilities		
(i) Borrowings	2,395.09	2,136.05
(ii) Trade Payables	5,154.00	2106.66
(iii) Lease Liabilities		
(v) Other Financial Liabilities	1,523.00	1,142.00
Other Current Liabilities	1,017.45	801.30
Provisions	864.19	132.60
Current Tax Liabilities (Net)		
Total Current Liabilities	**10,953.71**	**6,318.61**
Total Equity and Liabilities	**48,100.94**	**41,526.10**

Q4FY26 – Consolidated Cash Flow Statement

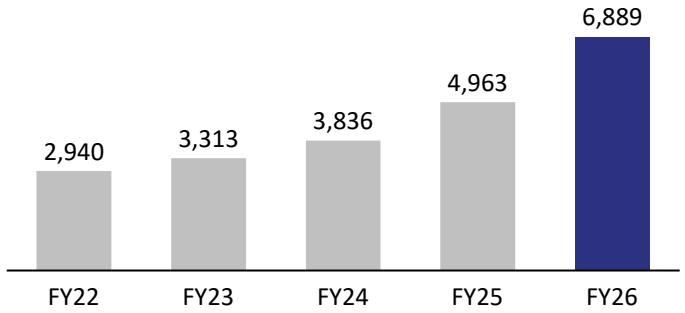
Cash Flow Statement (INR in Lakhs)	FY26	FY25
Cash Flow from Operating Activities		
Profit before Tax	3,975.52	2,152.73
Operating Profit before Working Capital Changes	**7,056.11**	**5,048.63**
Changes in Working Capital	-1,729.41	-1,408.00
Cash Generated from Operations	**5,326.70**	**3,640.63**
Less: Direct Taxes paid	-400.90	-237.42
Net Cash from Operating Activities	**4,925.80**	**3,403.21**
Cash Flow from Investing Activities	-2,835.22	-3,070.92
Cash Flow from Financing Activities	-2,095.55	-347.91
Net increase/ (decrease) in Cash & Cash equivalent	**-4.97**	**-15.62**
Add: Cash and cash equivalents as at beginning of the period	30.93	46.55
Cash and cash equivalents as at end of the period	**25.96**	**30.93**

Historical Financial Highlights

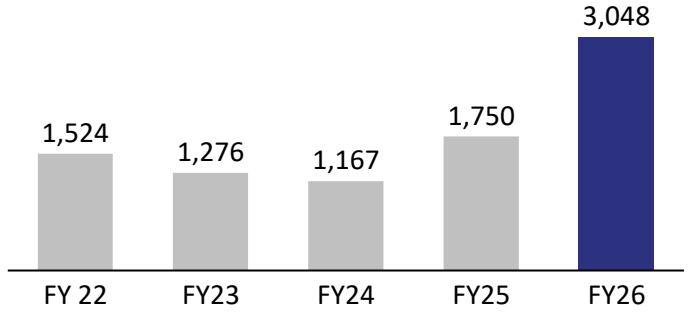
Revenue from operations (INR in Lakhs)



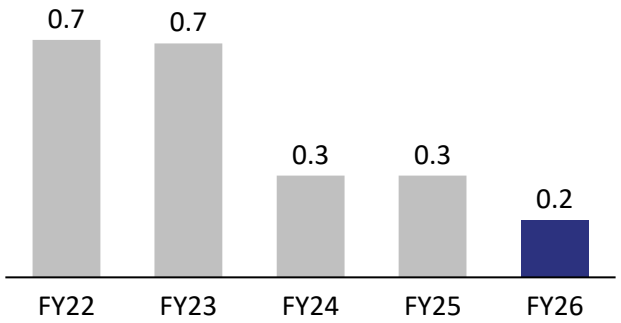
Operating Profit (INR in Lakhs)



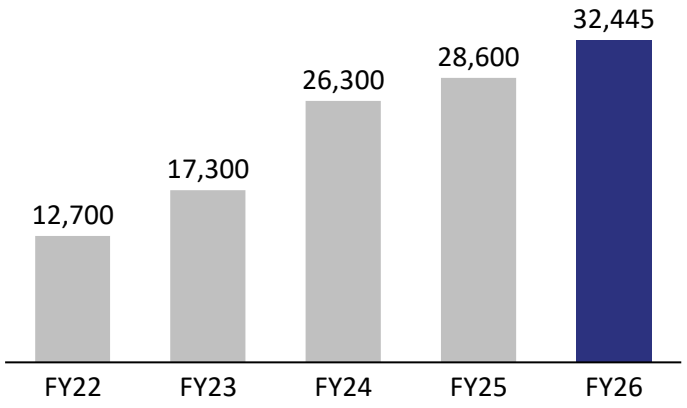
Consolidated PAT (INR in Lakhs)



Debt to Equity (x)



Net-worth (INR in Lakhs)*





THANK YOU





For further information, please contact:

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Meeting Request Link